## **Company Culture**



The set of values, beliefs, actions and behaviors that are observed in a company

## The Elements of Culture

Company Culture is the observed set of values, beliefs, actions and behaviors of a company.

- VALUES show what is really valued in measurable expenses, promotions, bonusses and resource allocations.
- BELIEFS are what behavior is believed (by management) to make the company effective & efficient.
- ACTIONS are the resulting decisions which are based on VALUES and BELIEFS.
- BEHAVIORS develop over time from the observation of VALUES, BELIEFS & ACTIONS and reflect the perception of what behavior is seemingly desired.

It is influenced by incentivizing desired and discouraging undesired behavior.

## **How Culture is Shaped**

Organisational culture is shaped trough the 5S either willingly or passively:

Structure & Setup: hierarchies, power, teams, ownership, responsibilities, etc.

Support: objective achievements, processes, automation, interaction, bureaucracy, control, etc.

Signals & Statements: loyalty, promotions, gratifications, resource allocations, investments, expense budgets, etc.

Systems & Technology: salary system, incentive mechanism, quality, data, tools, infrastructure, etc.

Skills & Competences: leadership, care, openness, believability, authenticity, walk the talk, knowledge, expertise, experience, etc.



## Value of Culture -

Organisational Effectiveness & Efficiency
Strategy & Organisation Complement
Orientation & Complexity Reduction
Satisfaction, Motivation, Cooperation & Contribution